ArcGIS Dashboards enables you to use a variety of visual elements to see the status of people, services, assets, and events in real-time. Indicators in dashboards can provide essential information at a glance. With a few basic configurations, you can have a title and number on your indicator that communicate meaningful information to your audience. Sometimes, however, additional context is needed to aid in its effectiveness.

This article provides three techniques to add context to your indicators through reference values and conditional formatting.

- 1. Apply situation-based styling
- 2. Compare your metric to a baseline
- 3. Normalize your metric

Each technique will be illustrated by taking an indicator and enhancing it.

1. Apply Situation-Based Styling

Let's say we have an indicator on a dashboard showing information about recently reported crimes. The dashboard is used by a police chief and staff, and it is mounted on a wall in the department office. The purpose of the indicator is to inform them of recent violent crimes.



This indicator uses effective, attention-grabbing color and simple, informative text. However, over periods with no violent crimes, the indicator is unnecessarily prominent. Let's use a reference and conditional formatting to change this.

In this case, a reference value can be thought of as a threshold. When combined with conditional formatting, you can style the indicator differently depending on whether your value is above or below the threshold.

Step 1: Add a Reference

For the reference type, choose Fixed Value. Set the reference value equal to 1. We have, in a sense, defined a threshold of one violent crime. Next we'll see what we can do with this "threshold".

		Indi	cator	
Data Options		Show data table	Violent Crimes]
Using 'Philadelphia Crime	v1' layer	Change		
Filter				
DISPATCH_DATE_TIME		date 🗢 🚺	「「」「」」	
is within the last		\bigtriangledown		
3	hours	\bigtriangledown	1	
	AND		Last 3 Hours	
UCR_CATEGORY		string 🗢 🛍		
equal		~		
Value Field				
Violent Crime				
	ANDOR			
Value Type	Statistic Feature			
Statistic	Count	\bigtriangledown		
Value Conversion				
Reference				
Reference Type	Fixed Value	\bigtriangledown		
Reference	1			
				Done

Step 2: Turn on Conditional Formatting

Conditional formatting allows us to render the indicator differently depending whether we are above or below the threshold we defined. In the Indicator tab, turn on conditional formatting.

		Indi	cator	\times
Data	Indicator Options		Style for value at or above reference	
Indicator General	Conditional Formatting		Violent Crimes	
	Style for value at or above reference			
	Top Text	Fields: {}	<u>*</u> 11	
	Violent Crimes			
	Middle Text	Fields: {}	1	
	{value}		Last 3 Hours	
	Bottom Text	Fields: {}		
	{reference}			
	Icon None Left Right	Change	Style for value below reference	1
	Style for value below reference		Violent Crimes	
	Top Text	Fields: {}		
	Violent Crimes		<u></u>	
	Middle Text	Fields: {}		
	{value}		1	
	Bottom Text	Fields: {}	Last 3 Hours	
	{reference}			
				Done Cancel

Step 3: Update Text and Color for "No Crime" Scenario

Now we have two previews that represent our two scenarios: 1) when there has been one or more violent crimes and 2) when there has been no violent crimes. We can now configure the indicator differently for each scenario. Change the Middle Text in the Indicator tab for the second scenario to a simple message saying "No violent crimes in last 3 hours".

	Ind	cator	
Indicator Options		Style for value at or above reference	
r Style for value at or above reference		Violent Crimes	
Top Text	Fields: {}	violent Chines	
Violent Crimes			
Middle Text	Fields: {}	<u>∲</u> 1 1	
{value}			
Bottom Text	Fields: {}	Last 3 Hours	
Icon None Left Right	Change		
Style for value below reference		Style for value below reference	_
Top Text	Fields: {}		
Middle Text	Fields: {}	No violent crimes in last 3 hours	
No violent crimes in last 3 hours			
Bottom Text	Fields: {}		
		Last 3 Hours	
Icon None Left Right			
P			
			Done

In the General tab, change the text color to **#f4f4f4**, the background color to **#444444**, and delete the description text.

		Indicator	×
Data	General Options	Style for value at or above reference	
Indicator	Show Description		
General	Style for value at or above reference	Violent Crime	S
	Title	Edit	
	Description	✓Edit	
	Text Color		
	Background Color	Last 3 Hours	
	Style for value below reference		
	Title		
	Description	/ Edit	
	Text Color		
	Background Color	No violent crimes in last 3 hours	
	#444444		
	Reset to default color		
			Done Cancel

The indicator is now more effective at informing the chief and staffit will only be the eye-catching bright red when there has been one or more recent violent crimes.

2. Compare Your Metric to a Baseline

Let's look at another way to use a reference and conditional formatting. Say we have an indicator showing the number of crimes recorded in the last 28 days. It will be displayed on the same wallmounted dashboard for the police chief and staff.



The indicator shows the 28-day crime count. The indicator would be more effective if we provided context to this number. Crimes fluctuate by time of year, and so it can be helpful to compare it to the same timespan last year.

Step 1: Add a Reference

For the reference type, choose statistic. We will query the same layer, but with a different time window defined in the filter-the previous 28 days from last year on this date. By default, the same layer is selected-keep this unchanged. Also keep the default statistic type Count. Add a filter and define a constraint for DISPATCH_DATE_TIME is before the last 365 days. Click "AND" to

add another constraint for DISPATCH_DATE_TIME is before the last 393 days.



Step 2: Update Indicator Text to Include Comparison Metrics

In the Indicator tab, add in text to convey how it has changed. In the Bottom Text, inject the difference between the value and reference as well as the percent change.

```
{difference} from last year ({percentChange}%)
```

				Indi	cator		\times
Data	Indicator Options				Crimes		
General	Conditional Formatting				Last 28 days		
	Top Text		Fields: {}	A	5021		
	Middle Test		Station 0		J,7JI		
	{value}		Fields: {}		-87 from last year (-1.4%)		
	Bottom Text		Fields: {}	A	· · · · · · · · · · · · · · · · · · ·		
	{difference} from last year ({p	percentChange}%)					
	lcon	None Left Rig	ht				
	Formatting						
	Value	Prefix	Pattern Default				
	Percentage Pattern	#.0					
	Ratio Pattern	#,###.0					
						Done	Cancel

Step 3: Turn on Conditional Formatting

To further enhance the indicator, turn on conditional formatting. A preview is shown for each condition: 1) when the crime has increased/remained the same and 2) when the crime has decreased.

Style the text red for when the crime rate has increased and green when it has increased. We can even add small up and down arrows via <u>Unicode characters</u>. Also, since we have the arrows, we don't want to show the "-" sign when the rate has decreased (i.e., the difference is less than zero). So, use the absolute value of the difference. Insert the following text.

A {absoluteDifference} from last year ({percentChange}%)

v {absoluteDifference} from last year ({percentChange}%)



Now that the indicator provides context to the last 28-day crime count, viewers can easily interpret whether crime has improved or gotten worse compared to this time last year.

3. Normalize Your Metric

In addition to the 28-day crime counts, the police chief might also want to see crime "rate" (crimes per 1,000 inhabitants). Let's enhance our indicator to include the rate. This time we will create a statistic-based reference that is based on a different layer–one with population data.

As part of the data set, we have a polygon layer of the <u>police</u> <u>divisions</u>. If we knew the population for each police division, we could sum them to get the total for the city (or even do a break-down per division). We can do this with ArcGIS Online by <u>enriching</u> <u>layers</u>.

Step 1: Enrich Your Data

Let's open the layer in Map Viewer. Click the Analysis button. Under Data Enrichment choose Enrich Layer. Click Select Variables and choose the Total Population variable for the current year. Uncheck "Use current map extent" to include data for our whole layer, then click Run Analysis.



Step 2: Add a Reference

After the population data has been added to our layer, we go back to Operations Dashboard. We'll start with the same 28-day indicator as before.

		Ind	cator	×
ons		Show data table	Crimes	7
			Last 28 days	
lphia Crime v1' layer		Change		
ATE_TIME		date 🗢 🗐	3.731	
) last				
	days	\bigtriangledown		4
	AND			
ATE_TIME		date 🗢 🛍		
		\bigtriangledown		
ue Field		~		
	walleal			
Ľ				
Statistic	Feature			
Count		\bigtriangledown		
on O				
None		\bigtriangledown		
i ,	ions Ighia Crime v1' layer ATE_TIME Bast Iue Field Count ion None None	ions Ighia Crime v1' layer ATE_TIME a last a days AND ATE_TIME lue Field Count ion None None	ions Show data table	ions hphia Crime v1' layer ATE_TIME days AND ATE_TIME field Count Count Count NND ON NND ON

For the Reference Type, choose Statistic. Click the Change button to change the source layer. In the upper right, click the Select Layer button and then choose the layer we just created. Choose a Sum statistic on the population field.

		Indic	ator	
Data Options		Show data table	Crimes	
· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	Last 28 days	
	AND			
DISPATCH_DATE_TIME		date 🤝 🗍	$[\Gamma \cap 21]$	
is not				
Period Value Field				
Today		\bigtriangledown		
			1,58/,/61	
Value Type	Statistic Feature			
Statistic	Count	\bigtriangledown		
Value Conversion				
Reference				
Reference Type	Statistic	\bigtriangledown		
Using 'Police Divisions - 201	7 Population (ref)' layer	Change		
Filter	+ Filter			
Statistic	Sum	\bigtriangledown		
Field	2017 Total Population	decimal 🗢		
Reference Conversion				
				Done

Step 3: Update the Description Text to Include the Ratio

In the Indicator tab, erase the Bottom Text that was added. This time we will add our text in the element's Description. In the General tab, edit the Description and inject the ratio of the crime count (value) to the population (reference).

{ratio}	crimes	per	inhabitant
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		Ind	cator		\times
Data Indicator	General Options		Crimes		
General	Name	Crimes	Los Lo Uoys		
	Title	🖉 Edit	E 021		
	Description	Minimize	J,7J		
	B I U A- ⊠- ≣		-		
	{ratio} crimes per inhabitant		0.004 crimes per inhabitant		
	body p em	4			
	Text Color				
	Background Color				
	Last Update Text				
	No Data				
	Label	Default			
	Show Title				
	Show Description				
				Done	Cancel

Step 4: Apply a Conversion Factor

Crime rate is often expressed as the number of crimes per 1,000 inhabitants. Thus, we need to divide the population by 1,000. We could create another field in the layer and use a calculation to do this. Or, we can simply apply a conversion factor to the reference statistic. To divide by 1,000, apply a multiplication factor of 0.001.

		India	cator	
ator ral		Show data table	Crimes Last 28 days	
Period Value Field Today	ANDOR	~	5,931	
Value Type Statistic	Statistic Feature Count	~	3.735 crimes per inhabitant	1
Value Conversion				
Reference Type 	Statistic 017 Population (ref)' layer	Change		
Filter	+ Filter			
Statistic Field	Sum 2017 Total Population			
Reference Conversion Factor Offset	0.001			
				Done

Step 5: Update the Description Text to Include the Crime Rate

Go back and update the text in the description to include the crime rate per 1,000 inhabitants.

{ratio} crimes per 1,000 inhabitants

	I	ndic	ator		
General Options			Crimes		
lame	Crimes		Last 28 days		
itle	0	Edit			
escription	Minir	nize	5.731		
B <u>I</u> <u>U</u> <u>A</u> - ⊠ - ≣	= = = := := := := := := := := := := := :				
Normal - Default - Ix	{.} - O Source		3.735 crimes per 1,000 inhabitants		
(ratio) crimes per 1,000 inhab	pitants				
body p em		4			
ext Color					
ackground Color	•				
ast Update Text					
No Data					
abel	Default				
how Title					
how Description					
	General Options ame tle escription B I U A C C Normal - Default - I, ratio) crimes per 1,000 inhab body p em at Color ackground Color tst Update Text bol bod to Data bod	General Options ame Crimes tle escription B I U A - Q - E E E E E E E E E E E E E E E E E	General Options ame Crimes tle escription B J U A- Q- E E E E :: +E = • • • • • • • • • • • • • • • • • •	General Options arrie ise ise	General Options arre te scription Mannak B J U A A O E E E E E E E E E E E E E E E E E

Step 6: Update the Number Formatting

We don't need this many significant digits though. So, format the number. In the Indicator tab, add a <u>pattern</u> for the ratio to only include one decimal place: **###.0**

				In	di	cator		\times
Data	Indicator Options					Crimes		
General	Conditional Formatting					Last 28 days		
	Top Text		Fields: {}		A	E 021		
	Middle Text {value}		Fields: {}		A	5,731		
	Bottom Text		Fields: {}		A	3.7 crimes per 1,000 inhabitants		
	lcon	None Left Right						
	Formatting							
	Value	Prefix	Pattern Default					
	Percentage Pattern	Default						
	Ratio Pattern	###.0	0					
							Done	Cancel

And there you have it. Now the chief can see the crime rate relative to the population.

Step 7: Create an Indicator for Each Police Division

Before we wrap up, let's go one step further. Since the crime rate likely varies across police divisions, we can create an indicator for each division. Apply a filter to limit the crime layer (the indicator value) to only the one division, such as the central police division (CPD). Also apply a filter to the police division polygon layer (the indicator reference) to limit it to the same police division.

	Indicator	
Data Options	Show data table Crimes	
	string 🤝 🗊	
equal		
Value Field CPD		NO
ANDOR		
Value Type Statistic Feature	6.2 crimes per 1,000 inhabita	ants
Statistic Count		
Value Conversion		
Reference		
Reference Type Statistic		
Using 'Police Divisions - 2017 Population (ref)' layer	Change	
Filter		
DIV_NAME	string 🗢 🗓	
equal		
Value Field		
CPD		
AND OR		
		Done

Now we have a geographic-specific crime rate. After pressing Done, we can duplicate the indicator and change the filter for each one to include a different division. With a bit more sprucing up, we can end up with the following <u>dashboard</u>. With it, the chief can easily identify the central police division as having the highest crime rate and compare it to other divisions.



Conclusion

Indicators are great at providing simple metrics to viewers. Sometimes, however, it is important to provide context. In this article we did this by using reference values and conditional formatting in three different ways:

- 1. Apply situation-based styling
- 2. Compare a metric to a baseline
- 3. Normalize a metric

<u>Here is a dashboard</u> with the three indicators we made. You can even <u>copy it</u> to see how they are configured.

